

2020 COUNTY OF SAGINAW BUDGET HIGHLIGHTS AND STRATEGIC PRIORITIES

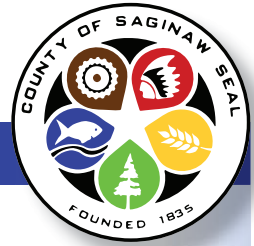
Enhancing the quality of living in our community



SaginawCounty.com



2020 Saginaw County Budget: \$174,704,531



WHERE WE INVEST YOUR TAX DOLLARS

TAXES

Taxes collected by the county provide a wide range of services to residents including public safety and health, pet adoptions, parks and recreational activities, entertainment venues, museums and so much more.

$$\text{\$24,610,184} + \text{\$23,122,521} = \text{\$47,732,705}$$

General Operating Millage + Extra-Voted Millages = Total 2020 Tax Revenues

The amount of taxes paid by a property owner is based on the **taxable value** of the home and property. Taxes are levied twice each year – summer and winter.

SUMMER TAXES (General Operating Millage)

Tax rate: **4.8558 mills** | You pay **\$4.86** per \$1,000 of taxable value on your home.

WINTER TAXES (Extra-voted millages)

Tax rate: **4.6522 mills** | You pay **\$4.65** per \$1,000 of taxable value on your home.

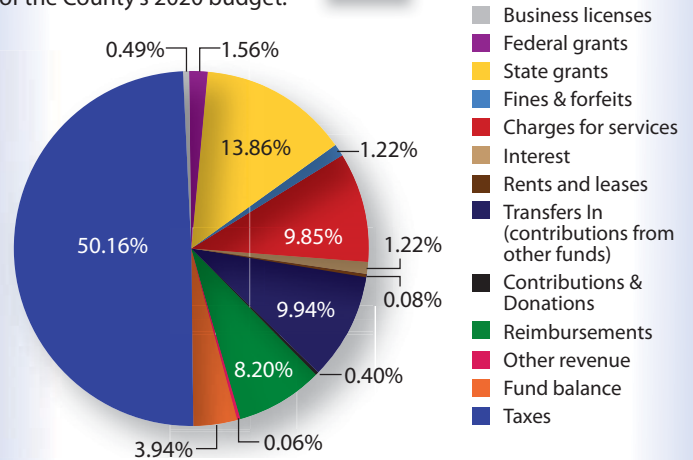
EXTRA-VOTED MILLAGES FUND:

Sheriff Services/Road Patrol	1.3394 mills	Saginaw Children's Zoo	0.2000 mills
Mosquito Control	0.6400 mills	Castle Museum	0.1997 mills
Senior Citizens	0.5900 mills	Animal Control	0.4250 mills
County Parks	0.2942 mills	Hospital Bonds (HealthSource Saginaw)	0.4589 mills
County Event Center	0.2250 mills	Central Dispatch Authority	0.2800 mills

GENERAL FUND REVENUES:

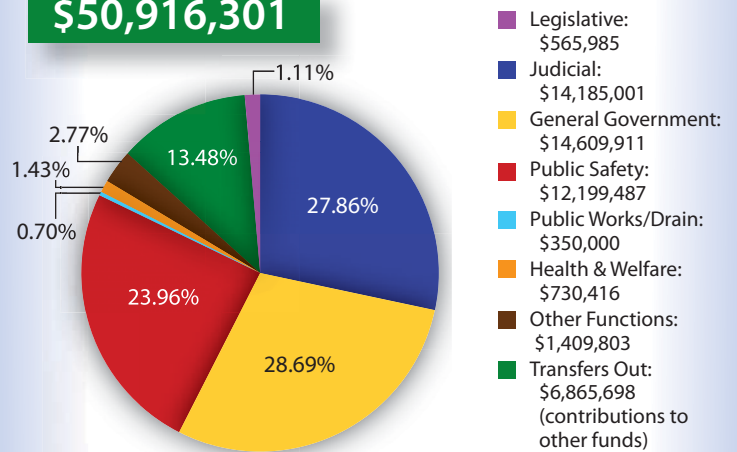
\$50,916,301

Property taxes will fund nearly **50%** of the County's 2020 budget.



GENERAL FUND EXPENDITURES:

\$50,916,301



YOUR TAX DOLLARS AT WORK

Economic Development

Created and Retained Jobs **786**
 Business retention and expansion projects **30**
 New businesses **7**

24,021 children screened for hearing/vision by Health Department



The Dow Event Center

173 events | **81%** of event tickets purchased by people who reside outside of Saginaw County
254,614 attendance | **\$96,157** donated through Concession Program to area nonprofits/schools

Parks

Maintained **7** parks | **882** acres | **27** miles of rail trail
 Summer 2019 **23,947** vehicles | **88,815** patrons

Commission on Aging

55,959 meals served at senior centers
 Meals on Wheels delivered **182,105** meals to **1,220** seniors



Mosquito Control treated **47,880** wooded acres



Animal Control

391 pet adoptions | **225** animals returned to owners



Re-Imagining our Future



Saginaw County is moving forward and reasserting itself as a great place to live, work and play. There are many signs (low unemployment, urban core investments and economic growth in our rural sectors) that point toward a renewed sense of optimism. We have a tremendous set of assets and resources – land and water, workforce and schools – to draw upon that differentiate us from any other community in the state of Michigan. As we boldly leap into a new decade, quality of life and the availability of talent

will serve as our biggest drivers for future success. We are defining solutions that address current needs and equipping the leaders of tomorrow. We are re-imagining a future powered by our legacy of innovation, entrepreneurship and connectedness.

We recognize that prosperity didn't just show up in our past, we took action to change, create and adapt. Our future prosperity will not be something that is given to us, it will rely on our combined efforts to accentuate our strengths and grow as a community. And it starts with our mindset, individual and collective. It's a mindset that takes us to the edges of our comfort level and forces us to lean into our future, embracing the uncertainty that it may bring with the confidence that we can rise to the challenge. **Saginaw County is on the rise!**

In the year 2020 and beyond, Saginaw County government will remain prudent in its fiscal management of resources. We will be mindful of our role in creating the right conditions for building prosperity. We will be vigilant in our goal of providing the highest level of service to our citizens. And finally, we will focus our attention on creating innovative partnerships with other public and private-sector entities. These efforts, combined, will serve to change the way we view government, but more importantly create the right conditions to support new growth in our communities.

We are not complacent about the future but are confident in embracing the next decade well positioned to take advantage of the opportunities that lie ahead!

Sincerely,

Michael A. Webster | Chairman, District 11 | [#SaginawCountyRise](#)

SAGINAW COUNTY COMMISSIONER DISTRICTS



COUNTY COMMISSIONERS

- | | | | |
|------------|-------------------------|-------------|------------------------|
| District 1 | Kathy Dwan | District 7 | Cheryl Hadsall |
| District 2 | Chuck Stack | District 8 | Dennis Krafft |
| District 3 | Kirk Kilpatrick | District 9 | Amos O'Neal |
| District 4 | Sheldon Matthews | District 10 | Carl Ruth |
| District 5 | James Theisen | District 11 | Michael Webster |
| District 6 | Kyle Harris | | |

DEMOGRAPHICS

816	191,934	3	27	5
square miles	residents	cities	townships	villages

The Saginaw County Board of Commissioners is Proud to Share our Strategic Plan

Of all the paths to take in life, we want to make sure Saginaw County is one of them! Saginaw County is a vibrant and diverse community where residents and visitors alike enjoy an exceptional quality of living.

One of the ways we ensure a strong community is through strategic planning. The Saginaw County Board of Commissioners is proud to share our Strategic Plan, a comprehensive, grounded approach to helping us achieve our mission. The Strategic Plan offers direction and guidance to our activities, and helps ensure the many individuals and organizations who collaborate with us are aligned to our vision and as a community of excellence.

QUALITY OF LIVING

Creating a community where citizens feel safe, healthy, accepted and comfortable, so they can undertake work and participate in and enjoy life events.



ARTS, ENTERTAINMENT & RECREATION

GOAL: Provide diverse, high-quality events and activities that educate, recreate and entertain

- Increase overnight tourism through continued partnership with Saginaw County Convention and Visitors Bureau
- Ensure adequate funding to continue providing high-quality entertainment facilities and draw visitors from all over to The Dow Event Center and Huntington Event Park
- Promote Saginaw County Parks and provide diverse recreational opportunities and programs to satisfy all age groups and levels of ability

EMPLOYMENT GOAL: Collaborate with government, business and educational institutions to increase education and employment opportunities

- Advance economic growth and employment through continued funding and collaboration with Saginaw Future Inc.
- Provide quality educational programs and services in skilled trades by partnering with organizations like Great Lakes Bay Michigan Works!, K-12 education and local universities and colleges

HEALTHCARE GOAL: Provide affordable healthcare and services and ensure equal access to healthy choices and opportunities

- Address growing health issues related to obesity and chronic illnesses, dental health, HIV/AIDS, maternal, child and infant health and behavioral health
- Engage in community partnerships with local healthcare providers, serving as a leader to identify and address community health needs
- Promote awareness of public health issues and healthcare services

HOUSING GOAL: Increase opportunities for individuals to live in safe housing to reduce the risk of homelessness

- Improve quality of assisted housing and increase assisted housing choices
- Promote self-sufficiency
- Serve the needs of child and adult victims of domestic violence, dating violence, sexual assault or stalking



SAFETY GOAL: Maintain community safety and make court processes more efficient

- Implement paperless record-keeping system to create efficiencies and free up resources
- Maintain staffing at Public Safety departments
- Retain employees through personal and professional development opportunities

ACCESSIBLE SERVICES

Making critical services within reach for everyone.

CENTRALIZED SERVICES GOAL:

Centralize county services into one county campus

- Install drop boxes and electronic kiosks in county building to easily access services
- Provide mobile healthcare and education services dispatched from central location
- Maximize building usage through collaboration
- Direct resources towards opiates, pre-trial supervision and bail reform



ROADS GOAL: Improve transportation systems to achieve ease of mobility and safe travels by partnering with road agencies

- Perform maintenance, reconstruction, resurfacing and drainage work on high-need roads
- Meet state standards for safety, pavement conditions, bridge conditions and travel time reliability
- Improve our road quality rating

INFORMATION TECHNOLOGY GOAL:

Design and implement modern technology to streamline processes, functions and capabilities

- Update Information Technology Systems
- Transition common services from in-person/manual to online and mobile-enabled through department portals and virtual staff training programs
- Digitize operations for efficiency and user-friendly access for all



COLLABORATION LEADS TO A BRIGHTER FUTURE FOR OUR COMMUNITY

Our community is uniquely positioned to lead the way in showcasing what can happen when government, business and nonprofits collaborate. By leveraging the talents and expertise of our community, we are working to form unique partnerships that create a brighter future for all.



COMMISSION ON AGING FRIENDSHIP

CENTER: Looking for ways to streamline costs and continue to provide quality services to seniors, the Commission on Aging partnered with the Saginaw YMCA to move the Friendship Senior Center to the YMCA. This collaboration led to cost efficiencies for the County, while increasing access to services for seniors.



SPECIALTY COURTS:

Saginaw County has become a leader in developing alternatives to imprisonment for low-level, non-violent offenders. With support from the state and federal governments, Saginaw County operates Drug Treatment Court, Sobriety Court, Veterans Treatment Court and the Swift & Sure Sanctions Probation Program. These innovative court programs have proven successful in reducing the number of repeat offenders while offering people the opportunity to get their lives back on track.



MEDICAL EXAMINER'S OFFICE:

The services provided by the Saginaw County Medical Examiner's office are not a core competency of the county but something the county had been entrusted to do for many years. By partnering with the Michigan Institute of Forensic Science and Medicine to assume the medical examiner's office duties, the county can provide the same services at a reduced cost. In addition, the organization will focus on training medical investigators and creating a fellowship program to train forensic pathologists and medical examiners.



PARKS & RECREATION:

A unique partnership between the Michigan Department of Natural Resources and Saginaw County Parks & Recreation will see a former General Motors site in Saginaw turn into a 334-acre riverfront park. Parks & Recreation will operate the property as a destination for hiking, fishing and wildlife watching. The park will link to the Iron Bell Trail as well as the Great Lakes Bay Regional Trail and Saginaw Valley Rail Trail. In addition, state and local grants are providing funding for a maintenance endowment. This collaboration will improve the quality of living in our community by allowing more citizens to enjoy the pristine natural features of our region.

REVENUE & COST CONTROL EFFICIENCY

Efficiently leveraging our resources to create an attractive and thriving community.

FUNDING GOAL: Create and improve upon revenue-generating initiatives

- Promote the 2020 Census to ensure adequate federal funding
- Allocate additional resources to grant writing
- Explore revenue-generating services related to the internet, Harry Browne Airport, toll roads, bridges, office space, vacant properties and the County jail
- Evaluate fees and service charges
- Implement Saginaw County marketing plan in collaboration with Saginaw Future Inc.
- Stimulate business growth through incentives and investment-friendly policies
- Enable long-term county vision and strategic plan



EXPENDITURE GOAL: Assess current expenditures to minimize costs while achieving quality, timely outcomes

- Increase and fill key staff positions and implement alternative organizational structures across the county
- Reorganize staff and compensation structures in County departments to remain efficient and competitive
- Leverage contract service providers when necessary
- Utilize partnerships and collaborations to achieve cost efficiencies





The County of Saginaw envisions a diverse community that empowers all people to celebrate quality of life with pride.

MISSION

The mission of Saginaw County is to enhance the quality of life of our community in a respectful, efficient and fiscally responsible way by providing the highest quality of services, including economic development, technology, healthcare, natural resources, quality workforce, parks and recreation, safety, entertainment and infrastructure.



VALUE STATEMENT

We exist to serve the public; representatives of Saginaw County will...

- Treat others with kindness and respect
- Demonstrate accountability
- Cultivate a culture of innovation and inclusion
- Engage others through open communication
- Demonstrate appreciation of others by being visibly present

And do this all on a foundation of honesty and integrity.



OUR RESOURCES

11 Commissioners

6 Countywide Elected Officials

12 Judges

535 Full-Time Employees

127 Part-Time Employees

86 Seasonal Employees

OUR SERVICES

Animal Care & Control
 Board of Commissioners
 Circuit Court
 County Clerk
 Commission on Aging
 Community Corrections/Pretrial Services
 Controller's Office - Personnel, Accounting, Benefits & Payroll
 Department of Human Services
 District Court
 Emergency Management
 Family Court – Juvenile Division
 Family Division – Probate Court
 Friend of the Court
 Harry Browne Airport
 Health Department

Juvenile Detention Center
 Mental Health Authority
 Michigan Works!
 Mosquito Abatement Commission
 MSU Cooperative Extension
 Parks & Recreation
 Probate Court
 Probation Department
 Prosecuting Attorney
 Public Defender
 Public Works Commission
 Register of Deeds
 Sheriff's Office, Jail & Road Patrol
 Treasurer

WE COUNT BECAUSE YOU MATTER: 2020 CENSUS

From food to education to jobs to healthcare and much more, funding linked to the United States Census impacts almost everything that is important to you. It's especially important to have strong participation here in Michigan because almost half of our funding comes from the Federal Government. This spring you have the power to help our community thrive for the next 10 years by participating in the 2020 Census. It's easy, confidential and takes just 10 minutes. Learn more at [2020census.gov](https://www.census.gov).

CENSUS FAST FACTS

- **MARCH 2020** - Census invitations mailed to households
- **APRIL 1, 2020** - Census Day to encourage everyone to complete the Census
- **JULY 2020** - Last days for completion



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