

July 5, 2006

Cheryl M. Hadsall, Chair
Saginaw County Board of Commissioners
111 South Michigan
Saginaw, MI 48602

RE: MARC-ING REPORT – July 2006

Dear Madam Chair:

The Marc-ing Report can now be accessed through the County web site www.saginawcounty.com/Controller. Please use this site to obtain your copy of the Marc-ing Report. Thank you.

If you or other Commissioners should have questions regarding the subject matter presented or believe other issues or departments should be added or deleted, please advise me.

Sincerely,

Marc A. McGill
Controller/CAO

MAM:clb

c: Department Heads
Controller's Office

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MARC-ING REPORT- JULY 2006

1. AIRPORT: (County Services Committee)
Contact Person: Michael E. Thompson, Administration Director, 790-5209

Capital Improvement Summary: Apron/Taxiway Project Phase II - A \$265,000 project with a local share of \$16,000. Continuation of various facility upgrades and repairs including: rehabilitation of the main runway, taxi street and terminal apron in addition to relocation of the fuel farm.

Instrument Landing System Project: All major construction, easements, and flight line clearance work has been completed and installation of the system electronics are ongoing and at the discretion of the FAA (Federal Aviation Administration).

Runway Crack/Seal Project: The airport receives annual matching state funding for runway crack/seal repair and maintenance work matched.

Five-Year Development Plan and Airport Layout Plan: Staff and advisory group members, in cooperation with an engineering firm, prepare an annual update of a recommended five-year development plan encompassing long term objectives for the airport. This plan is submitted to the airport committee for approval and then forwarded to the state with requests for available funding. This year, there will be an additional airport layout plan will be prepared to identify future strategic planning for both long and short term airport development.

2. ANIMAL CARE CENTER: (Courts and Public Safety Committee)
Contact Person: Mark Wachner, Animal Care Center, 797-4500

Spring and summer months are extremely busy times for our department. Human and animal encounters increase with outdoor activities. Vacations have added to the challenges of this season and to the overtime budget. Employees have done an excellent job performing duties as needed to meet the needs of the public.

I have sent a communication to law enforcement agencies throughout Saginaw County, and met with chiefs, in an effort to provide a better understanding of our emergency night call service. Officers have been receiving requests to respond to non emergency calls. This creates problems in overtime budget and can be difficult for our officers that are also required to work their shift the following day. Non emergency calls also place unnecessary risk on our officers, particularly when expected to chase strays during the evenings. I have reiterated to agencies that only immediate emergencies can be responded to. The communication sent defines what constitutes these situations.

3. BENEFITS & PAYROLL: (Labor Relations Committee)
Contact Persons: Amy Deford, Retirement Administrator, 790-5577
Kristine Manwell, Payroll & Benefits Supervisor, 790-5216

Blue Cross – Your Blue Cross Explanation of Benefits is now available online. You can easily view or print your Explanation of Benefits statements at your own convenience. You can access them online securely from any personal computer and also track the following at any time: Health Care Services; Benefit Payment History; and Deductible and co-payment status. It is easy to register, just go to www.bcbsm.com/eob and follow the instructions. Once you sign up, you will no

longer receive paper Explanation of Benefits through the mail.

The following changes must be reported to the Payroll Department:

1. Change of address
2. Change in marital status
3. Change in number of dependents
4. Change in direct deposit to banking institution

All changes should be reported within 30 days of the event so that employee files are current and accurate. Since these changes can affect an employee's paycheck, benefits, and/or tax liability, it is important to report them in a timely manner to either Patti Johnson, Payroll Assistant at (989) 790-5516 or e-mail at pjohnson@saginawcounty.com or Kristine Manwell, Payroll & Benefits Supervisor at (989) 790-5216 or e-mail at kmanwell@saginawcounty.com

4. BOARD OF COMMISSIONERS: (Executive Committee)
Contact Persons: Cheryl Hadsall, Chair
Kaye V. Schultz, Board Coordinator
Marc A. McGill, Controller/CAO

The Board of Commissioners agreed to consider various issues by Committee. The Status Report regarding these issues has been updated by the Controller/CAO as of July 1, 2006. These issues are attached and identified as ATTACHMENT A-G. If you have questions regarding any of these issues please contact the Committee Chair, Chairman of the Board, or the Controller.

5. BUDGET: (Budget & Audit Committee)
Contact Person: Koren A. Reaman, Financial Services Manager, 790-5218

The Controller's Recommended Operating Budget for fiscal year 2006/2007 will be presented to the Standing Committees and the Budget/Audit Subcommittee in early August. The Recommended Budget will be reviewed by the Human Services, County Services, and Courts & Public Safety Committees on August 14, 15, and 16, respectively. On August 17, 2006, the Budget/Audit Subcommittee will consider the budget placed before them in addition to any recommendations made by the committees and forward a proposed budget to the full Board of Commissioners. A public hearing on the budget is scheduled for the regular meeting of the Board of Commissioners on August 29, 2006. At that time, the budget will be laid on the table. At the Board of Commissioners meeting on September 26, 2006, all final adjustments will be offered and the Board will vote to approve the budget.

6. BUILDING AUTHORITY: (Appropriations Committee)
Contact Person: Marc A. McGill, Controller/CAO, 790-5578

The Building Authority last met on Friday, June 2, 2006. The Authority reviewed the financial statements for fiscal year 2005 for The Dow Event Center and for SMG.

The Authority continued to renegotiate several leases and contracts, including the lease of Morley Building parking lot and an extension of the 9-1-1 lease.

The next Building Authority meeting will be announced at a later date.

7. CAPITAL IMPROVEMENT PLAN: (Budget and Audit Committee)
Contact Person: Koren A. Reaman, Financial Services Manager, 790-5218

The Budget/Audit Subcommittee will review Capital Improvement Plan requests for fiscal years 2007-2011 during its meeting on August 17, 2006. Completing this plan is part of the annual budget process and is required to comply with statutory requirements.

8. COMMISSION ON AGING (COA): (Human Services Committee)
Contact Person: Karen Courneya, Director, 797-6880

COA is in the process of applying for grants for renovating the Merrill Park Recreation Center to re-locate our Friendship Center to that location. The Boys & Girls Club, in collaboration with COA, are planning to co-operate an intergenerational Center. The Friendship Center is a center which serves Hispanic Seniors over the age of 60. The opportunities to combine services to Hispanic Youth and Seniors will be provided through this collaborative effort.

9. COMMUNITY CORRECTIONS: (Courts and Public Safety Committee)
Contact Person: Benita Snyder, Community Corrections Manager 790-5584

Community Corrections submitted the grant application for fiscal year 2007 on May 25, 2006. The State Office of Community Corrections has the same budget for FY2007 as the current year; therefore the grant application has the same programs/budget as the current fiscal year 2006.

Community Corrections Programming for fiscal year 2007:

- Pretrial Services Day Reporting and MOR (monitor on release) case management, pretrial packets provide daily to the courts and screening and assessments are inclusive of the services provided by Pretrial Service in addition to these service the Pretrial Screeners also facilitate the "Thinking for a Change" class in the jail.
- Jail Utilization Officer in the jail to ensure proper and immediate movement of offenders through the system.
- Cognitive Program, Seeking Safety, in the jail for women.
- Cognitive Program, Substance Abuse, for supervised Pretrial offenders.
- Tri-CAP Residential Services and non-core services, Job Club, Cognitive Program and Day Reporting
- Drunk Driving Jail Reduction Programs include: Beds at Tri-CAP, Case Assessments in jail, and the P.L.U.S. program provided by the Sheriff's Department.

Grant application is expected to be approved by August 24, 2006.

Through the efforts of the Community Corrections subcommittee, MPRI (Michigan Prisoner Re-entry Initiative), Saginaw MPRI has hired a community coordinator, submitted a community assessment to the State and will be submitting the MPRI Grant proposal for \$625,000 by July 7th. The MPRI funding will be distributed by a fiduciary named by the State. This initiative will fund programs for offenders returning to the community upon their release from prison

10. CONSTRUCTION PROJECTS: (County Services)
Contact Person: Annette Taylor, Maintenance Director, 790-5235

There are no new construction projects at this time.

11. COUNTY EVENT CENTER: (County Services Committee)

Contact Person: Stephanie Beyersdorf, Management Assistant, 790-5212

Wrestling has returned to Saginaw by popular demand. Extreme Championship Wrestling (ECW) featuring RVD, Tommy Dreamer, Sabu, Sandman and all the new ECW Stars will come to the Arena on July 23, 2006. Tickets are \$27 and are now available through the Box Office at (989) 759-1330 or Ticketmaster. In addition, there will be several Jehovah's Witnesses Conventions during the weekends of July 28, August 4, and August 11.

The Broadway Series for the fall includes several special performances: Jesus Christ Superstar, Stomp, I Can't Stop Loving You, Man of La Mancha, Joseph and the Amazing Technicolor Dreamcoat. Also, the fifth season of the Saginaw Spirit will take place in Wendler Arena beginning on September 23. On September 15 and 16, the Plymouth Whalers, the Erie Otters, the Saginaw Spirit, and a Mexican ice hockey team will engage in a series of exhibition games in the Arena.

The Dow Event Center boasts various areas to hold meetings, conventions, receptions and other events. The Garden Room is used for smaller banquets and meetings and is attached to an outdoor patio. The Hall is used for larger events and can be divided into three sections. The Hall has hosted everything from wedding receptions to fashion shows to banquets to small concerts and much more. The Theater lobbies have also been used to host banquets and receptions. To make arrangements for events in the Hall or Garden Room, please contact Kelly Hubbard, Director of Food & Beverage, at (989) 759-1339.

Call 989-759-1330 to speak with the Box Office, or 989-754-4800 to purchase tickets through TicketMaster. Events are always being added, so please visit the Dow Event Center's web site for an event calendar and seating information at www.doweventcenter.com.

12. ECONOMIC DEVELOPMENT/SAGINAW FUTURE: (County Services Committee)

Contact Person: JoAnne Cray, President, 754-8222

The following is a three-month update on the Saginaw Region Biomedical Device Cluster Initiative from Christophe Sevrain of CJPS Enterprises, the medical device contractor for the project and Saginaw Future Inc.

Christophe Sevrain has worked to identify and assess the competitiveness of local companies either interested in getting into medical devices or already involved in medical device production. A number of companies have already been evaluated with gap analyses and recommendations being submitted. The companies that are qualified and elect to be involved in the initiative receive marketing, technical and business development expertise.

Underutilized intellectual property in Michigan and out-of-state is being researched and evaluated. Relevant medical devices intellectual property is being identified, prioritized and is being presented to local companies to assess interest. Product licensing and assistance with the management of intellectual property will also be provided to local companies.

Local companies are rated on the willingness to take risk, which allows Sevrain to identify and propose the best strategy for each company. In some cases, gaps can be bridged by providing assistance in the mitigation of uncomfortable risk. Recommendations are augmented by providing:

- Marketing and business development expertise
- Medical device technologies and manufacturing processes experience
- Regulatory compliance understanding
- Financial analysis expertise.

Seminars are being scheduled in July for local companies interested in reduction of product development time to market through the introduction of best practices concepts and tools. Engineering, R&D, marketing and manufacturing senior management representatives are being targeted to attend.

Potential investors are being researched and identified. Based on the initial data, venture capital and corporate spin-offs may not be a good fit at this stage. However, Angel investors and grants may be great resources for technology start-ups. Loans and state incentives, driven by Saginaw Future, have been recognized as potential support mechanisms for start-up companies. Sevrain has also recommended reverse mergers for a few local companies.

A plan has been developed to deal with potential human resource challenges, such as retaining and attracting employees with solid medical devices knowledge. Information will be compiled that can be used by all local companies to attract employees to the region that includes a prototype of an attractive compensation scheme to compete with larger, more established companies. A conference will be organized this fall inviting CEOs and HR professionals of local companies interested in these materials.

Saginaw Future and Sevrain worked together to submit a grant application to the State of Michigan's 21st Century Job Fund, with grants to be announced later this year. If successful, the funds will be used to sustain the initiative, allow Sevrain to provide more hands-on assistance and hire additional staff. The medical contractor has also offered to assist in other fund raising efforts for the biomedical initiative.

13. EMERGENCY MANAGEMENT: (Courts and Public Safety Committee)
 Contact Person: Timothy Genovese, Director 790-5434

Exercises: - We are planning a series of exercises which will culminate in a full scale exercise in Frankenmuth this October 12th. We had a Table top exercise with the Health Department on April 26th that went very well. Also we assisted with a drill with the Health Department and all the area Hospitals on May 18. That tested our plans to set up drive through dispensing sites. It went very well with a few minor glitches. We have a total of 8 exercises planned for the year.

Grants: - Homeland security grants: We have are currently in the process of making our purchases on our 2005 grant projects. We are now moving towards the 2006 regionalization of the grant process.

Citizen Corps/CERT: - We are continuing to train and recruit new members. We meet every second Thursday at covenant hospital at 6:30 pm. We are planning to start teen cert in our high schools. Teen cert teaches students emergency preparedness.

Storm ready: - We are working to make Saginaw County a storm ready community. We have purchased weather alerting radios for all the schools in Saginaw County as a step towards this goal.

14. EQUALIZATION: (County Services Committee)
Contact Person: James Totten, Director, 790-5262

Most of the summer tax bills and rolls have been processed and sent out to the appropriate units of government. A potential problem with the millage reduction fraction for an out-county school has delayed the printing for several townships. Hopefully, this will be resolved soon so the bills can be processed. All taxpayers will receive a summer tax bill except the Department of Natural Resources. Due to legislation passed two years ago, 2/3 of the county operating millage, 3.2372 mills, will be levied in the summer along with the 6 mills State Education Tax being levied on July 1st. The remaining 1/3 of the county operating millage and all the additional voted millages and debt will be levied on the December tax bill. The taxable value for DNR properties has been frozen until 2009 and they will only pay taxes in the winter.

The October apportionment session of the County Board of Commissioners is the next major order of business for the Equalization Department. The staff is in the process of receiving and posting the Millage requests for the apportionment report.

The County Board of Commissioners shall not authorize the levy of a tax unless the governing body of the taxing jurisdiction has certified that the requested Millage has been reduced, if necessary, in compliance with Section 31 of Article 9 of the State Constitution of 1963 and Sections 211.34d and 211.34(1). The Board also receives certification that all truth in taxation hearings have been held if required (211.23e). The Supervisor of the local unit prepares a roll indicating property taxes to be levied and annexes the required warrant. The copy of the roll with warrant annexed is known as the "tax roll" (211.42)

The department is proceeding with the equalization studies in the various classes of property in Saginaw County. This year, as in the past, these studies are being made available to the units as they are completed.

The department is also proceeding with the conversion to the BS&A Equalization software program. Data conversion has basically been completed and the hardware has been ordered to house the program. The program should be installed sometime in July with training to begin shortly thereafter. The goal is to have the entire process completed by September 30. A dual system will be maintained at least until the winter tax bills are processed and the equalization process begins again in early January.

15. FINANCIAL SERVICES: (Budget and Audit Committee)
Contact Person: Koren A. Reaman, Financial Services Manager, 790-5218

The Financial Services Department is working closely with ISS on implementing a laser check printing process as well as a system to allow departments to print their claims remotely via laser printers. We are also working with the Treasurer's Office to begin sending ACH payments to vendors for goods and/or services thereby reducing the number of checks issued.

16. HEALTHSOURCE SAGINAW:

Contact Person: Lester Heyboer, Jr., President/CEO, 790-7888
Raymond Bartels, Commissioner
Marc A. McGill, Controller

HealthSource achieved income of \$10,535 for the month of April 2006 compared to a budget of \$9,729 and prior year results of \$6,328. These results include millage support of \$96,569 for the month of April 2006 and \$386,219 for the four month period ended April 30, 2006. Operating results for 2006 reflect profits of the Medical Rehabilitation Center and the Behavioral Medicine Center and significant long term care operating losses offset by millage support resulting in year to date earnings of \$10,709 compared to a (loss) of (\$23,466) in 2005.

The organization provided 7,281 days of patient care, 486 units of Outpatient Physical, Occupational, and Speech Therapy with 758 outpatient visits by our psychiatrists and behavioral therapists during the month of April, 2006. At April 30, 2006 unrestricted cash balances approximated \$6,278,635 with a current asset ratio of 4.2 to 1. A current asset ratio over 2.0 to 1 is considered very good. Another way of looking at the current asset ratio is that HealthSource had \$4.20 on hand for each \$1 owed to suppliers and employees. HealthSource Saginaw continues to meet and exceed industry standards as it continues to move forward.

Filing of the certificate of need (CON) documents, operational narratives and building plans with the State of Michigan took place in 2005. Approval of the certificate of need documents were received from the State in late 2005.

Phase I of the Building and Renovation Project consists of construction of a new mechanical room, a new maintenance/storage garage, and new parking areas. Construction of Phase I began in January 2005 with most areas to be completed in May 2006. Hazardous waste removal and demolition of minor sections of the existing facility to provide for new building placement is anticipated to be completed by early July, 2006. Phase III construction of cement foundations, slabs, and the Steel structure is scheduled to begin early July, 2006.

The State of Michigan's 2006 budget includes numerous areas reducing Medicaid program funding. However, should present proposals at the State level relating to the Medicaid Quality Assessment Program be implemented, HealthSource long term care should not be materially adversely affected by Medicaid budget decisions during fiscal 2005 and 2006.

17. INFORMATION SYSTEMS AND SERVICES (ISS): (County Services Committee)

Contact Person: Johnathan Miller, Director, 790-5575

Our staff is currently involved in more than 400 projects. This is in addition to handling the daily problems with the more than 600 personal computers and thousands of mainframe programs used by county personnel. Some of the current projects include:

New Electrical Generator – The Courthouse computer center has become the central hub for data communications for many local police and fire departments as well as all County departments. As the “reach” of these interconnections increase, so does the cost and impact of a power outage. The County computer center has been protected by a UPS or battery backup system for many years, but there have been a number of occasions where the duration of a power outage has exceeded the ability of the UPS to provide power. The resulting shutdowns have handicapped the law enforcement community just when it needs the system the most. Thanks to grant funding, this

problem will be eliminated by the installation of an emergency generator that will be able to power the data center indefinitely.

Fire Suppression System – Work is continuing on the construction of an enclosed “server room” within the existing data center. This room will house the County’s server computers and critical network equipment. The area will be protected by a computer friendly fire suppression system, dedicated air handling equipment and an electrical generator. The new room will also provide an additional level of physical security, further protecting the county’s electronic assets from accidental or intentional damage.

New Cisco Switch – Thanks to grant funding, ISS has been able to acquire a new Cisco 6509 switch. This switch will be the “core” device in the county’s networking infrastructure. All data that is passed to or from a computer that is attached to the Saginaw County network will pass through this switch. Implementing this switch will provide additional levels of redundancy and security.

Electronic Traffic Citations – All police and public safety agencies in Saginaw County utilize in-car computers to generate citations and to transfer them to the District Court. This vendor supplied program has suffered from an inability to review and reprint citations that were previously entered. Our programmers recently created a web based interface which supplanted the vendor supplied viewing utility and provided an answer to this need.

18. JAIL REIMBURSEMENT: (Courts and Public Safety Committee)

Contact Person: Benita Snyder, Jail Reimbursement Coordinator 790-5584

A collection process is currently being reviewed by the County Attorney, the Sheriff and this office to determine the viability of civil action that would potentially increase revenue from inmates in jail for past due room and board.

Revenue through May 06 from the State of Michigan for Parole Holds and Diverted Felons is \$320,282 which is 60% of the projected budget for fiscal year 2006. This office continues to notify the bench which offenders are eligible under the Jail Reimbursement program as diverted felons.

The revenue from Federal Bed Rental through May is \$143,047. This office is responsible for tracking these inmates and invoicing this revenue source. However, it is not part of the Jail Reimbursement revenue budget.

Additional revenue for jail reimbursement from inmates (room/board, medical/property damage, Work Release), collection agencies, OUIL 3rd grant and other revenue is at nearly \$56,575 through May which is only 50% of the projected budget.

19. LABOR CONTRACTS: (Labor Relations Committee)

Contact Person: Jennifer Broadfoot, Personnel Assistant, 790-5507

Labor Relations – Negotiations remain on-going with the Public Health Nurses and the Sheriff's Department's Deputies and Corrections Officers/Clerks units. No contracts are set to expire this September.

EMPLOYEE GROUP	NUMBER OF POSITIONS	EXPIR. CURRENT CONTRACT
OPEIU - COURTHOUSE EMPLOYEES	174	09/30/09
TEAMSTERS - HEALTH DEPARTMENT/COA EMPLOYEES	115	09/30/08
TEAMSTERS - PUBLIC HEALTH NURSES	22	09/30/05
TEAMSTERS - ANIMAL SHELTER EMPLOYEES	6	09/30/08
GELC - DETENTION YOUTH CARE SPECIALISTS	24	09/30/07
POAM SHERIFF UNIT I (312 ELIGIBLE)	51	09/30/05
POAM - SHERIFF UNIT 1 (NON 312 ELIGIBLE)	58	09/30/05
POLC - SHERIFF UNIT II-SGTS.	15	09/30/07
GELC - PROBATION OFFICERS, FAMILY DIVISION	6	09/30/08
GELC - PROBATION OFFICERS, DISTRICT COURT	7	09/30/09
GELC – DETENTION CENTER SUPERVISORS	4	09/30/07
COAM - SHERIFF UNIT III-CAPT. & LT.	3	09/30/08
AFSCME - PROSECUTORS	18	09/30/08
UAW – MANAGERS	66	09/30/08
UAW – PROFESSIONALS	73	09/30/08
UAW – CLERICAL, TECHNICAL & PARA-PROFESSIONALS	22	09/30/08

20. MAINTENANCE DEPARTMENT: (County Services Committee)
Contact Person: Annette Taylor, Maintenance Director, 790-5235

Courthouse: Constructed and installed new counter area in Probate Court. A door in Circuit Court was installed between Judge Borchard's secretary and the Law Clerk's office. Renovations are currently underway in the Information Systems computer room to include a fire suppression system and a new back-up generator. This will ensure that the county mainframe system remains operational during the loss of power. The fire suppression system will prevent damage to the mainframe equipment; that otherwise would be damaged with the current water sprinkler system.

Grounds Maintenance: Due to the harsh winter weather, along with age and deterioration; it was necessary to replace hard surface/asphalt areas. Line striping and seal coating also had to be done to the Courthouse area parking lots. Areas where concrete needed to be replaced were: Courthouse – catch basins, concrete benches; Sheriff Dept – sidewalk; W. Side Center – driveway and sidewalk; 911/Sheriff Administration – driveway, receiving area.

Miscellaneous: As mandated by the State of Michigan, all maintenance employees who operate a fork lift had to be certified. Cleaned all county A/C roof-top condensing units. Replaced air-conditioning motors at Juvenile, Jail, Morley, and Commission On Aging buildings. In the process of installing a new proximity security card reader at the Courthouse/Jail facilities. The Sheriff Administration Building will be the first to have this new system installed. A CSD-1 test was done on all the boilers with no adverse conditions noted at this time. Backflow inspections were done at all county buildings and corrections were made on the Health Departments sprinkler system.

Sheriff Administration: Two antennas were installed at headquarters for the new wireless video cameras that the sheriff vehicles now have.

21. MENTAL HEALTH AUTHORITY:
Contact Person: Sandra M. Lindsey, CEO, 797-3400

The senior leadership of SCCMHA including front-line supervisors have been planning for the installation and implementation of new software including an electronic medical record and functionality that will support all aspects of the operation. Simultaneously, this same group has been moving to a new leadership strategy to balance the voluminous demands, projects and regulatory compliance expectations from the state and federal government agencies that provide funding. The leadership strategy being developed is a Creative Tension Model that links the "current reality" with a new organizational future.

The fact of the matter is that simply purchasing and planning for new software implementation without a contextual framework that engages the SCCMHA staff to see the new system as a powerful tool to move the organization forward, relegates it to simply "another administrative project" requiring huge amounts of time and resources.

Instead, SCCMHA has decided to frame the installation in the context of a tool or means to support a new future. Directors, supervisors and team leaders are learning ways to stop "managing staff compliance" and instead collectively and individually declaring and articulating a clear view of SCCMHA's "future". This new leadership strategy will be the inspiration to both more efficiently and effectively manage the "current reality" while moving the organization forward.

SCCMHA leadership will be teaching and challenging staff at all levels to consider and develop their own "personal life vision" and then working with the same staff to align at least some aspect if not all of their own personal life visions with the articulated organizational view of the future. SCCMHA expects that with alignment will come staff commitment to the organizations shared future and that each staff will connect with their role in achieving it.

The tasks, demands and work of the "current reality" will then be energized with enthusiasm and commitment and SCCMHA can stop managing staff compliance and instead support and coach individual staff commitment to activities which will in turn, support goal attainment that support the organization's future and vision.

The leadership and management skills that staff are being taught and coached in have been adapted from "The Fifth Discipline Field Book" By Senge, Kleiner, Roberts, Ross and Smith; Currency/Doubleday". The key concepts include:

- Constant and consistent articulation of the organization's future by leaders.
- Developing individual personal life visions by each staff member.
- Alignment of personal life visions of staff with the organizations shared vision of the future.
- Gaining commitment from staff to the organization's future and their part in it.
- Coaching staff commitment and accountability instead of compliance as the focus

22. MICHIGAN WORKS: (County Services Committee)
Contact Person: Edward Oberski, Director, 754-1144

The Health Care Community Summit was held on May 4, 2006 at the Horizon's Conference Center. This was a project of the East Central Michigan Health Care Regional Skills Alliance of which Saginaw Midland Bay Michigan Works is the convener. The event was a huge success with over 200 people in attendance. The keynote speaker was Mr. James Epolito, President and CEO of the Michigan Economic Development Corporation. Also at the event, a panel of regional experts discussed the industry trends, health care technology, training, rural recruitment challenges, medical device manufacturing and much more.

The Saginaw Midland Bay Michigan Works Administration in conjunction with the Saginaw Valley Manufacturers' Association has recently submitted a proposal to the Michigan Department of Labor and Economic Growth (DLEG) to attempt to secure start-up funding for a new Regional Skills Alliance for Saginaw, Midland and Bay Counties. The industry of focus will be advanced manufacturing. Although there has been a decline in manufacturing jobs, the manufacturing share of total wages for the third quarter of 2005 in the Tri-Counties area was still 29.6%. If approved, the focus of this Regional Skills Alliance will be to address the challenges facing manufacturers. An announcement will be made in August 2006 by DLEG of the proposals being awarded.

23. MOSQUITO CONTROL: (Human Services Committee)
Contact Person: Randall Knepper, Director, 755-5751

This year's mosquito season has started out with unbelievably high populations of mosquitoes due to over 8 inches of rainfall during the month of May. Mosquito trap data since our agencies inception in 1977 shows that this years May mosquitoes were 3 times worse then our previous high year in 2000 and 40 times what we normally collect during May. Mosquito densities continued to remain high during the month of June. As a result additional spraying and overtime have been utilized to try to knock down the mosquito populations but it has been a tough battle.

Surveillance for West Nile virus has currently detected only one positive found in a dead crow. We expect West Nile detections to pick up in July and then finally peak towards the last two weeks in August. It is still too early to predict if this is going to be a good or bad year for West Nile virus activity in Michigan.

In July and August our Education Department will be participating at the following events: Children's Fun Day, Pond Life Studies, and Big Truck Day all sponsored by the Saginaw County Parks Department; GAP Program at Arthur Eddy School; Arrowood Day Care in Saginaw Township; Birds, Bugs, Butterflies & Blooms at Saginaw Children's Zoo; and Juvenile Detention Home summer school program.

Yearly we have to prepare and submit a "Program Plan" for the Michigan Department of Agriculture to meet community outreach goals as outlined in Regulation – 637: Pesticide Use. To make this document more accessible to the public, we have placed this plan on our website at www.scmac.org for those who want to know more about mosquito control in Saginaw County.

This summer we will be assisting on various research projects with Drs. Ned Walker, Rich Merritt, and Mike Kaufman from Michigan State University. Additionally we will be sharing our historic surveillance data with Dr. Mark Wilson of the University of Michigan in hopes of developing some type of predictive computer model in regards to accessing human risk for West Nile virus through various surveillance techniques. It is our hope that these research projects will provide us a better understanding of mosquito biology and mosquito borne disease. The new information learned from this research will help us to make our program more effective and efficient.

On July 13th we will be hosting a Blood Drive at our facilities from 1-7pm, walk-ins are welcome.

24. MSU EXTENSION: (Human Services Committee)
Contact Person: Ruth Miller, Director, 758-2500

Children, Youth & Families-Child Care - In 1996 the W. K. Kellogg Foundation funded MSU Extension in Saginaw County to address the issues of quality and quantity of child care available to low income children. Locally a model was created to provide outreach, training and mentoring services to individuals interested in becoming child care providers and those already licensed. In 2000 this model was recognized and funded by FIA to expand to five other Michigan counties. This spring MSU Extension was offered a contract from the recently formed Early Childhood Investment Corporation to further expand the training developed by a team of Saginaw and MSU campus staff to all 83 Michigan counties. MSUE is now continuing to provide free and accessible professional development activities to current and potential regulated and unregulated childcare providers as well as parents, substitute parents, or any consumer of childcare services. The Better Kid Care curriculum addresses the Core Competencies and Core Knowledge for Early Childhood Care and Education Professionals adopted by the state of Michigan. Since 1996 over 400 participants have been trained and more than 120 of them have become regulated child care providers. These 120 new homes provide care for over 900 children and generate over \$3,000,000 into the local economy.

Children, Youth & Families-4-H - Saginaw County 4-H youth have been very active with community service projects. A large group of boys, girls and adult volunteers planted native flowers and other plants on the river bank in Frankenmuth as part of the "Cass River Beautification Project." This effort was funded by an MSU K.A.T.C.H. (Kids Are True Conservation Heroes) grant. Members

of the Leadership Group raised over \$5000 for the "Hero Pack" project. At a special event on June 25th, these 4-H youth will give a backpack, filled with a variety of kid-friendly items, to each dependent child of deployed soldiers across Michigan. Their goal is to show these children they have very supportive friends in Saginaw County 4-H. On June 22nd, five Saginaw County 4-H boys and girls were recognized for their hard work in the 4-H State Awards program in the areas of Conservation, Beef Cattle, and Group Special Awards. Later in June, Cloverbud Camp will had about 30 newly trained camp counselors. These young people completed extensive Camp Counselor and Leadership Skills training and were eager to put their new skills to use directing and supervising activities.

Children, Youth & Families-Financial Information - On April 1st, 2006, MSU Extension in Saginaw County began implementing Together We Can: EITC and Securing your Children's Future. MSUE has been implementing this project at Work First and through home visits, and has had approximately 55 participants complete the program. The EITC and Securing your Children's Future is designed to provide participants in parenting and healthy marriage education with high-quality, relevant financial information to aid them in saving their Earned Income Tax Credit to help meet their family and financial goals. The goal is to provide participants with opportunities to develop skills, acquire knowledge, and create networks to reach their financial goals, to become long-term savers, to plan for their family's financial well being and to make effective choices about the use of money for the rest of their lives.

25. 911 AUTHORITY:

Contact Person: Thomas McIntyre, Director, 790-5504

Saginaw County 9-1-1 continues to strive toward the updating of its equipment at the center. Saginaw County 9-1-1 Central Dispatch serves as the vital link between the citizens and the public safety agencies in Saginaw County, handling nearly 400,000 calls per year. Our mission is to serve all of Saginaw County's citizens and visitors by providing prompt, accurate, and reliable access to the county's public safety agencies. Thus, making Saginaw County a safer community in which to live, work, and visit.

The 9-1-1 Surcharge Renewal will be on the November 2006 ballot. Residents of Saginaw County will vote to renew the current assessment for a five calendar-year period from April 2008 through March 2013.

The State ETSC (Emergency Telephone Service Committee) appointed a sub-committee called the SFWG (Stable Funding Work Group). This sub-committee have been meeting weekly to create a new state bill regarding the parity of surcharge funding for all devices that can access 9-1-1 in the State of Michigan. Our target date regarding the completion of this new bill is March 2007.

Saginaw County is facing a new challenge regarding the new VoIP (Voice over Internet Protocol) where people subscribe various companies for new phone service over internet connections. Many users may not realize that the 9-1-1 technology doesn't work until they actually need to use it. Users report busy signals, or being connected to the wrong substation - one user was apparently even connected to an insurance agent.

However, there's a push on the state level to regulate VoIP. Many lawmakers claiming they're concerned unregulated 9-1-1 services could prove dangerous, when in reality they're primarily interested in tapping into the potential tax revenue. But as VoIP becomes more popular, and some users consider disconnecting their land-line, there's emerging questions about who will ensure that these services work as advertised.

Later this year, Saginaw Central Dispatch is looking at a major CAD (Computer Aided Dispatch) upgrade to continue our goal of maintaining our equipment to the latest technology status for the citizens of Saginaw County.

26. PARKS: (County Services Committee)

Contact Person: John Schmude, Parks Director, 790-5280

Summer 2006 events include: Dog Days of Summer on July 5th, 19th, August 2nd, 16th, and 30th at Imerman Memorial Park. Bring your dog(s) to the Dog Days of Summer and you will have the opportunity to meet other dog owners who love their companions as much as you do.

Skins and Skulls will be held on July 5th and August 16th at the William H. Haithco Recreation Area. At this event you will learn the differences between herbivores, carnivores, omnivores, insectivores and the adaptations that make mammals so special, along with getting an up close and personal view of animal skulls and pelts.

Join us for Thursday Night Theater at the William H. Haithco Recreation Area. This free series (free admission after 6:30 p.m.) features Pat Roan Judd who performs mime, puppetry, Irish drumming, improvisational acting and dialects combined to perform multi-cultural folk and fairy tales, myths and current literature on July 6th. Amazing Clark presents magic, puppetry, comedy and lots of audience participation on July 13th.

Get Fit as a Rail on July 11th, 25th, August 8th, and 22nd on the Saginaw Valley Rail Trail. Each event will begin with a short seminar on healthy living topics such as healthy eating and healthy lifestyles and will end with an hour long group walk down the rail trail.

Children's Fun Day will be held on July 12th at the William H. Haithco Recreation Area. At this free event, children will have an opportunity to play games and win prizes, run relays, jump rope, meet and greet special guests, see a magic show, make crafts and much more.

Join us for Beginning Kayaking on July 13th, 18th, August 15th, and 24th at the William H. Haithco Recreation Area. In this beginning kayaking class you will learn the differences between kayak styles and canoes along with discovering that kayaks can be very stable and easily maneuverable boats.

Get up to your elbows in Ooey Gooey Art on July 19th and August 9th at Imerman Memorial Park. In this class, you'll get dirty, have fun, and learn some science at the same time.

Jammin Dulcimers will be at Haithco Park on July 19th and August 16th. Bring your lawn chairs for this free concert (free admission after 6:30 p.m.) performed by the Saginaw Subterranean Strings Hammered Dulcimer Club.

You won't want to miss Pond Life on July 26th and August 23rd at the William H. Haithco Recreation area. Join Saginaw County Mosquito Abatement and Saginaw County Parks to explore the edges of Haithco Lake and small ponds to discover the aquatic life within.

Touch a Truck on August 2nd at the William H. Haithco Recreation Area. Bring the kids out to this free event and see some of the biggest and best trucks in Saginaw County including fire trucks, road graders, cranes, semi trucks and much more.

Take a Canoe/Kayak Trip on September 9th where you will enjoy the splendor of fall's beauty while paddling through the Shiawassee National Game and Wildlife Refuge.

On September 13th learn about seasonal changes, migration, adaptation and much more when you take a September Stroll at Ringwood Forest.

Join us in watching the Detroit Tigers take on Kansas City. On the October 1, 2006 Detroit Tigers Bus Trip. Seats are located on the lower deck in the right field grandstand and are offered on a first come first serve basis.

27. PERSONNEL DEPARTMENT: (Labor Relations Committee)

Contact Person: Jennifer Broadfoot, Personnel Assistant, 790-5507

New employee orientation sessions were held June. It is anticipated sessions will again be held in September. Departments with employees needing to attend will be notified. If you have any questions regarding the orientation sessions, please call Personnel at 790-5213.

28. PLANNING: (County Services Committee):

Contact Person: Doug Bell, Planning Director, 797-6800

TRANSPORTATION PLANNING - The Saginaw County Metropolitan Planning Commission has adopted a new "Participation Plan" for transportation planning following a 45 day comment period as part of new Federal requirements. The Participation Plan identifies strategies to improve and increase participation in transportation planning activities by all stakeholders.

I-75 Reconstruction Project - As previously mentioned, MDOT plans to widen and generally rebuild I-75 between Bridgeport and Birch Run. The design for this project now includes gated access points that will allow emergency vehicles to change directions on the freeway without traveling all the way to the next exit, saving valuable minutes in an emergency situation. SMATS has provided a forum to ensure that MDOT listened to local concerns on this issue and looked at alternative designs for the project that would better meet the needs of the communities along the freeway corridor.

Non-Motorized Plan - The SMATS committees and staff are looking at opportunities to develop a non-motorized transportation plan for Saginaw County. Numerous groups in the county have been working on a variety of non-motorized pathway projects, including railtrails, bicycle facilities, and pedestrian pathways. SMATS is interested in serving in a coordinating role that would pull together all the existing information and then pursue a collaborative process for linking and expanding the current pathway and trail system on a county-wide basis.

LOCAL PLANNING & ZONING - The Township Zoning Act, the County Zoning Act, and the City-Village Zoning Act are repealed on July 1, 2006 and replaced by a single new statute, the Michigan Zoning Enabling Act. At first glance, it appears that the new law will not be a drastic overhaul, but it will require some changes in how local governments administer their zoning ordinances. Planning Department staff attended a training session on the new law.

SOLID WASTE MANAGEMENT - The County Road Commission continued their demonstration project for rubberized asphalt by paving a portion of Bell Road with the material on June 13th and 14th. Rubberized (also called "modified" and "rubber-enhanced" asphalt) utilizes rubber from scrap tires to produce a paving material. Last year, a portion of Sheridan Road was paved with the

material. These demonstration areas will be monitored over time to see how the rubberized paving compares to conventional asphalt. The County Solid Waste Committee has been working with the Road Commission to encourage the test usage of rubberized asphalt with the long-term goal of helping to develop a market for scrap tires. Officials from county and local government, and representatives of MDOT and DEQ were all on hand for the paving demonstration.

29. PUBLIC HEALTH: (Human Services Committee)
Contact Person: Natasha Coulouris, Health Officer, 758-3818

Regarding the Clean Indoor Air Regulation, numerous calls have been received regarding questions on smoking rooms, signage, cessation services, etc. Staff continue to do presentations throughout the County on educating the public on the regulation. The Saginaw County Department of Public Health has selected to be a smokefree facility, including building and grounds. If you or someone you know would like to quit smoking or for information on cessation services, please contact Laurie Klonowski at 758-3813.

The Mercury Drop-off and thermometer exchange dates are scheduled for June 27, July 20, August 22, and September 7 at the Pesticide Storage Building at 3333 Hospital Road from 10 a.m. to 2 p.m. Drop-off any old or broken thermometers and get a free non-mercury thermometer in exchange for your old thermometer. The collection will accept elemental mercury, thermometers, thermostats, fluorescent bulbs, and other mercury containing devices.

The scrap computer collection is scheduled for Tuesday, September 12 at Mosquito Control, 211 Congress, from 9 a.m. to 6 p.m.

A Father's Family Fun Day, sponsored by the Healthy Start Initiative, is scheduled for Tuesday, July 11, from 11 a.m. to 2 p.m. at Haithco Park. Call 758-3851 or 758-3807 by July 7 to register.

The Laboratory Services Division has passed proficiency for performing Norovirus testing. Norovirus testing is the number one pathogen for outbreaks in the United States and Michigan at this time. This test is only performed at MDCH-Laboratory and at most of the regional labs. Hospital labs do not do this testing. This test is not for diagnosis, but for epidemiological investigation purposes. We have received our first set of specimens, and we are in the process of testing.

30. PUBLIC WORKS COMMISSION: (County Services Committee) (Formerly DPW)
Contact Person: Jim Koski, Public Works Commissioner, 790-5258

Bids have been received for the Village of Merrill and Jonesfield Township water system. The recommended contractors for the project are as follows; Division A (water distribution) Devere Construction - \$3,063,119.80, Division B (well/wellhouse) Ed Berkmeier - \$467,442.00, Division C (tank) Caldwell Tank - \$671,300.00. The project is scheduled to begin construction around mid June and will take approximately one year to complete.

The Village of Oakley Sanitary Sewer project is moving ahead. Engineering and testing has been done on the site. Bid date for the project is scheduled for late September, 2006. Construction should begin early fall, 2006.

Construction of the Dredged Material Disposal Facility (DMDF) for the Upper Saginaw River Dredging Project is under way and is anticipated to be complete by mid November, 2006. Actual

dredging will begin in the Fall of 2007. The facility will hold 3.1 million cubic yards of dredged materials over the next twenty years.

Emergency dredging of the Upper Saginaw River's 6th Street turning basin is scheduled for early July, 2006. This will help prevent ships from getting stuck in the basin. The dredged materials will be taken to Gull Island at the mouth of the river and will take approximately three months to complete.

132 soil erosion and sedimentation control permits were issued through June 23, 2006. This compares to 212 for the same period a year ago. Of these, 57 were in the residential category, compared to 139 last year.

31. PURCHASING: (County Services Committee)

Contact Person: Kelly Suppes, Purchasing/Risk Manager, 790-5505

An RFP was issued to seek bids for a Cisco Catalyst Switch and related equipment. The equipment was funded as part of the Emergency Services Homeland Security grant. The bid was awarded to Analysts International Corp of Auburn Hills. Below is a tabulation of all bids received:

Analysts International Corp.	\$84,730.87
NETech Corporation	\$90,159.75
Berbee	\$87,565.50

An RFP was issued to seek bids to provide and install security fencing at H.W. Browne Airport. The project specifications include approximately 2,150' of galvanized chain link fencing with a 6' height and removing the existing 2,500' of fencing. This project was funded as part of the Emergency Services Homeland Security grant. The bid was awarded to Bay Farm Services of Bay City in the amount of \$23,039.42.

32. RETIREMENT:

Contact Person: Amy J. Deford, Retirement Adm., 790-5577

Retirement Plans – 430 employees are enrolled in the County's ICMA Retirement Corporation Defined Contribution Program (DC) as of June 23, 2006, while 255 employees remain in the MERS Defined Benefit Plan.

457 Deferred Compensation – Linda Brooks from ICMA will be coming to meet with employees on Thursday, August 17, 2006 at the Health Department and on Friday, August 18, 2006 at the Courthouse. You may call Amy Deford at 790-5577 to schedule an appointment.

33. SHERIFF'S DEPARTMENT: (Courts and Public Safety Committee)

Contact Person: Sheriff Charles Brown, 790-5456

There is no report this month for the Sheriff's Department.

**ATTACHMENT A
COURTS AND PUBLIC SAFETY COMMITTEE
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006**

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
Road Patrol Levels	To ensure County Wide Law Enforcement for all Citizens.	Sheriff Other Police Departments	Courts & Public Safety Committee. At the polls of local units of government	The goal is more officers on the roads. Better tools for all police departments.	August, 2006	Vote August 8, 2006
High Crime Areas	City of Saginaw and Buena Vista Township have disproportionate rates of high crime.	Sheriff SCPD BVPD	Courts & Public Safety Committee. At the polls of local units of government	More law enforcement officers, that are able to cover a larger area of the County	May, 2006	COMPLETED

**ATTACHMENT B
HUMAN SERVICES COMMITTEE
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006**

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
Wildlife Refuge Mosquito Spraying	Securing the rights to treat areas of the Shiawassee Wildlife Refuge to offer residents protection from mosquito-related diseases.	Federal Govt Mosquito Board Mosquito Director	Human Services Federal Dept of Fish and Wildlife	Ability to treat Refuge areas that affect our citizens	Winter 2006	COMPLETED
Clean Air	Air pollution can damage property, the environment and cause haze. Some pollutants can cause serious injury or death.	EPA State of Michigan General Public	Human Services Committee	Ability to reduce pollutants or penalize those who pollute. Cleaner environment for residents.	Spring 2006	COMPLETED

**ATTACHMENT C
COUNTY SERVICES COMMITTEE
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006**

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
Dredging the Saginaw River	16 businesses rely on the Upper Saginaw for survival of their existence. River must be dredged	Businesses BOC DEQ Army Corps Public Works	Army Corps County Services DEQ	A long-term plan to dredge the Saginaw River which includes the acquisition of land for a disposal site.	Ongoing 2006	Construction in progress
Public Health Building	Old heating and ventilation system that is costly to operate and repair.	BOC Health Board	BOC County Services	Replace the current HVAC system with a more efficient system	Summer 2006	RFP Issued

ATTACHMENT D
BUDGET AND AUDIT SUBCOMMITTEE OF APPROPRIATIONS
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
2004 / 2005 Audit	Required by State Statute.	BOC Controller Department Heads Elected Officials	Budget & Audit BOC	An unqualified audit opinion and report.	March 28, 2006 Board Meeting	COMPLETED
2006 / 2007 Budget	Required by State Statute.	BOC Controller Department Heads Elected Officials	Committees Budget & Audit BOC	A balanced budget.	September 26, 2006 Board Meeting	Draft 1 of the Controller recommended Budget will be to the BOC on August 7, 2006
Prepare Capital Improvement Plan for 2006 / 2007	BOC needs to determine the priorities for purchasing items in the Capital Improvement Fund.	BOC Controller Department Heads Elected Officials	Budget & Audit BOC	A priority list for staff to implement as part of the 2006 / 2007 Budget.	September 26, 2006 Board Meeting	Draft 1 of the Controller recommended Budget will be to the BOC on August 7, 2006
Five Year Financial Forecast	BOC can determine and prioritize needs and resources for next five years.	BOC Controller Department Heads Elected Officials	Budget & Audit BOC	A plan to wisely allocate funds to maintain a strong financial position of General Fund resources for next five years.	April 25, 2006 Committee of the Whole Meeting	COMPLETED

ATTACHMENT E
LABOR RELATIONS SUBCOMMITTEE OF APPROPRIATIONS
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
<p style="text-align: center;">Develop Negotiating Strategies for Expired and New Labor Contracts</p>	<p>Three Labor Agreements are expired</p>	<p>BOC Labor Relations Staff County Attorney</p>	<p>BOC Labor Relations</p>	<p>Direction to management for proposals to Unions.</p>	<p>Ongoing 2006</p>	<p>County staff members are currently in negotiations with the three labor groups.</p>

ATTACHMENT F
LEGISLATIVE SUBCOMMITTEE OF APPROPRIATIONS
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
Legislator Meetings	To ensure communication and meet with Legislators on a continuing basis.	Legislative Controller Legislators	Legislative BOC Committee of Whole	Meetings to ensure committee objectives are being met and communicate all current legislative issues to their correct departments.	Ongoing 2006	Committee planning meeting

**ATTACHMENT G
EXECUTIVE COMMITTEE
ISSUES FOR 2006 AND STATUS AS OF JULY 1, 2006**

ISSUE	WHY IS THIS AN ISSUE?	WHO ARE THE MAIN PLAYERS?	WHERE WILL IT BE DEBATED?	WHAT CAN WE EXPECT?	DATE FOR ACTION	STATUS
Training Sessions for Boards and Commissioners	The BOC wants assurance that the various Boards and Committees created by the Board comply with existing State and Federal laws relating to accessibility and information.	BOC County Attorney Board Staff Various Boards and Commissions Department Heads Elected Officials	BOC	Boards and Commissions that are trained and updated on pertinent issues.	Ongoing 2006	Considering a session on the effects of Headlee and Proposal A.
County General Information Book	The BOC desires to communicate annually to other municipalities and the financial markets financial and business practices of the County.	BOC Controller Treasurer	Executive	A General Information Book reflective of the financial condition of the County.	April 1, 2006	COMPLETED
Annual Information Brochure	The BOC desires an informative report to citizens that highlights both prior year's accomplishments and next year's goals and initiatives.	Chair Executive Controller/CAO	Executive	An information brochure suitable for distribution which is informative and reflects a positive image.	February 2, 2006	COMPLETED
Annual Newspaper Fold	The BOC desires as a communication tool an information section to place into the Saginaw News circulation.	BOC Executive Department Heads Elected Officials	Executive	An information fold in the Saginaw News.	Spring / Summer 2006	COMPLETED